Continuing Care Spring Forum 2019

Susan Stevens Senior Director



Overview

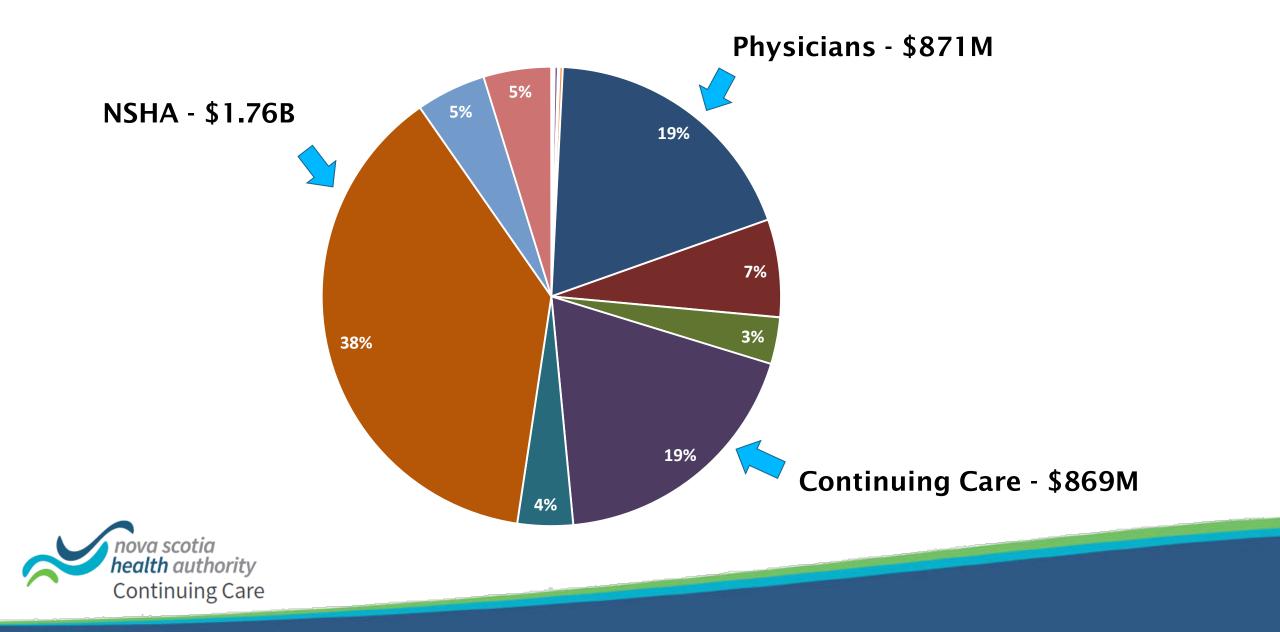
- Budget Update
- NSHA Priorities
- Access & Flow Update
- Trends
- Discussion



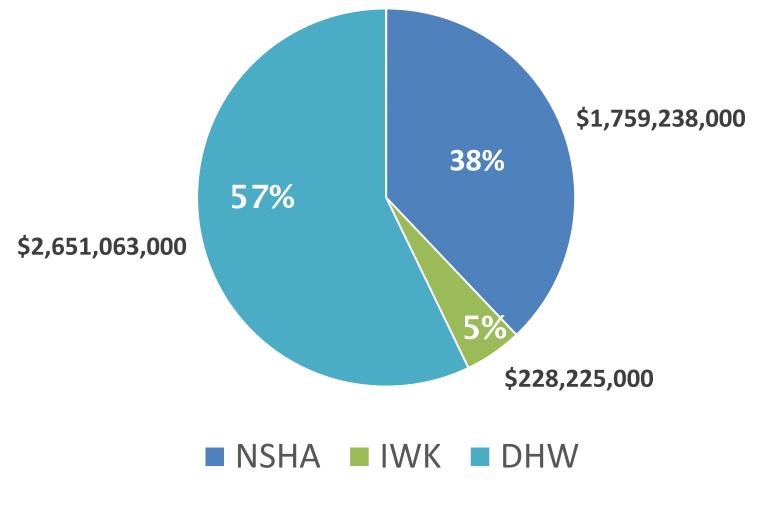




Health & Wellness Budget 2019-20



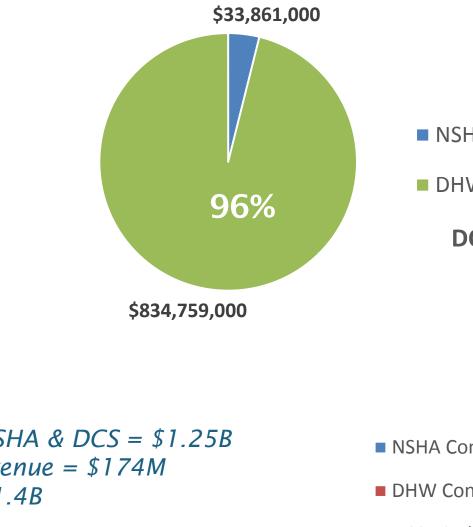
Health Care Funding 2019-20 Estimate







Continuing Care Funding 2019-20 Estimate

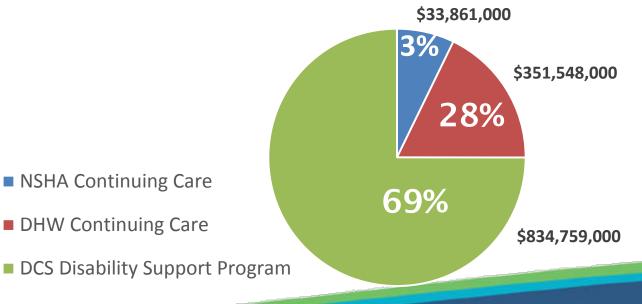


DHW & *NSHA* = \$869*M* Public revenue = \$170MTotal = \$1.04B

NSHA Continuing Care

DHW Continuing Care

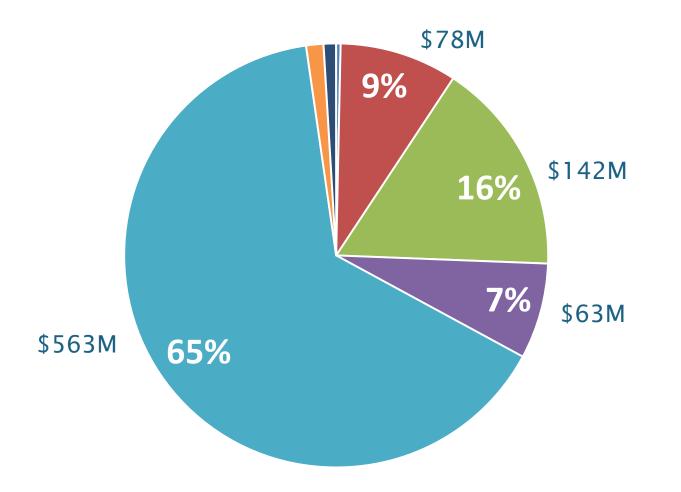
DCS & DHW Continuing Care 2019-20 Estimate



DHW & NSHA & DCS = \$1.25BPublic revenue = \$174MTotal = \$1.4B



Continuing Care Budget % of Total

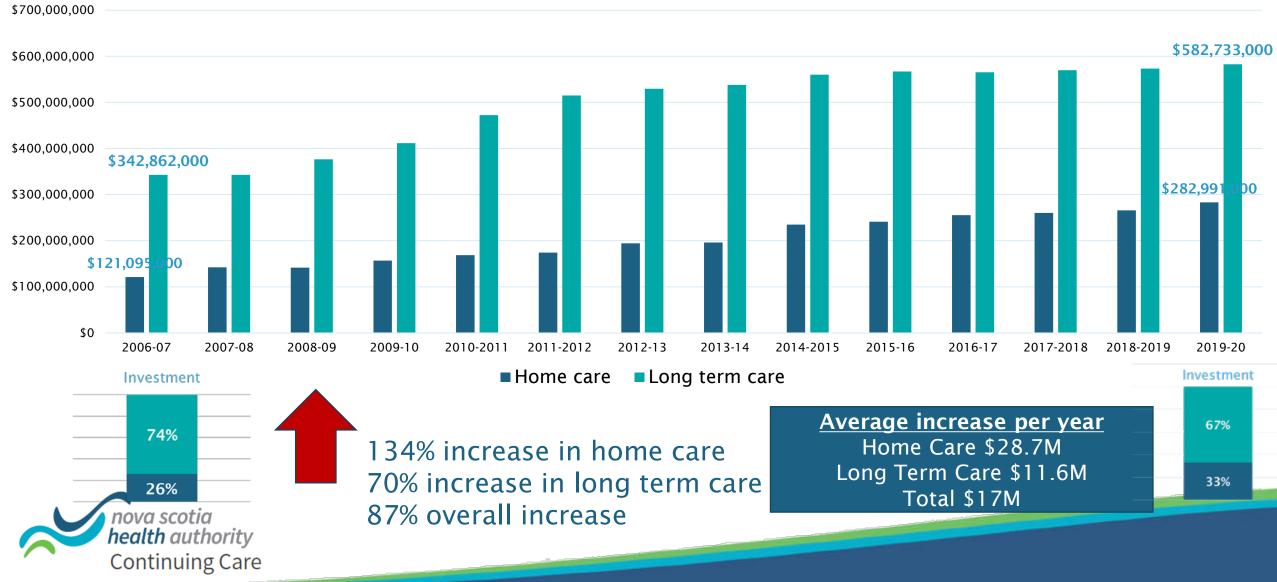


Adult Protection

- Home Care Nursing Services
- Home Care Home Support Services
- Home Care Provincial Programs
- Long Term Care Facility Based Care
- Long Term Care Client Specific Expenses



Government Investment in Continuing Care 2006-07 to 2019-20



NSHA Priorities



- NSHA Strategic Plan
- Access and Flow
- Continuing Care Major Initiatives







2018-19 Priorities

VISION | Healthy people, healthy communities — for generations. MISSION | To achieve excellence in health, healing and learning through working together. VALUES | Respect • Integrity • Courage • Innovation • Accountability

STRATEGIC DIRECTION: PERSON-CENTRED, HIGH-QUALITY, SAFE AND SUSTAINABLE HEALTH AND WELLNESS FOR NOVA SCOTIANS

NSHA will deliver a person-centred, high-quality, safe, accessible, equitable and sustainable health and wellness system through a focus on performance, accountability, education, research and innovation.

STRATEGIC DIRECTION: A HEALTHY, HIGH-PERFORMING WORKFORCE

NSHA will create a positive and healthy organizational culture that enables employees, physicians, learners and volunteers to support the health and wellness of Nova Scotians. We will foster safety, learning, respect, leadership, accountability, inclusiveness, role optimization and collaboration among our teams.

STRATEGIC DIRECTION: ENGAGEMENT WITH NOVA SCOTIANS TO CREATE A HEALTHIER FUTURE

NSHA will engage Nova Scotians to promote and support our shared accountability for health and improvement in health status.

ENABLERS FOR NSHA PRIORITIES

and the second									
Quality S	Safety	Research	Innovation	Cross Sectoral Integration	Evidence Based Decisions	Patient Centered	Engagement	Equity	Diversity

Priority	Actions Required
Primary Health Care	 Increase access to primary health care for Nova Scotians Create more and strengthen existing collaborative family practice teams in Nova Scotia
Mental Health and Addictions	 Foster collaboration and build capacity with partners, including primary health care, emergency departments and inpatient units Implement a new service model for promoting positive mental health, care and support, using a stepped care model Province wide approach to access and navigation Advance Provincial System Supports – Accountability, Leadership, Quality and Safety
Perioperative and Surgical Services	 Implement a multi-year plan for orthopedics Plan for sub-specialties: General Surgery; Ear, Nose and Throat; Thoracic Surgery; and Urology
Pathology Laboratory Medicine and Diagnostic Imaging	 Implement a new service model Enhance quality, appropriateness of care, access and sustainability in Diagnostic Imaging Enhance quality, appropriateness of care, access and sustainability In Pathology Laboratory Medicine Services
Continuing Care	 Foster a Home First philosophy Enhance timely access to home support services and long term care Provide input to the Department of Health and Wellness as it finalizes the Continuing Care Strategic Action Plan.
Health System Workforce: Recruitment, Engagement, Experience;	 Develop a People and Organizational development plan Strategies to address recruitment and retention Champion workplace health, safety, and wellness
Patient Flow	 Implement a multi-year quality improvement plan for patient flow Leverage evidence to support planning for hospital and community resources



Access and Flow

Current Situation

- Delays in processing referrals
- Delays in completing assessments/reassessments
- Delays in processing placements
- Delays in admissions to new programs (NSHA & DHW)

Demand exceeding NSHA capacity

Patient Impact

- Wait times for service
- Increased stress for clients
- Increased caregiver stress
- Increased complaints
- Increased risk of LTC placement
- Increased risk of hospital admission
- Prolonged hospital stay

• Increased home support waitlists

- Increased vacant bed days
- Increased ALC patients and RFD days
- Increased patients in emergency departments
- Increased long stay patients in emergency departments
- Increased LTC hospital waitlist

System Impact

Increasing complex cases Increasing AP clients brought to EDs DCS capacity issues Nursing home capacity issues Mental Health capacity issues Home Care capacity issues



Access & Flow: What You Said

Communication

- Promote communication and understanding between care partners
- Provide opportunities for discussion and education around roles and sectors

Collaboration

- Share knowledge and best practice among different disciplines
- Focus on clients, not systems special emphasis on transitions of care

Information

- Identify and clarify data and other info needs to identify issues and inform decision-making
- Influence outcomes and make changes, develop action plans based on shared knowledge, data collection, and evaluation
- Regular reporting to stakeholders



Access & Flow: What We're Doing

• Communication

- Meetings with CZ LTC providers, HANS CC Council, CCANS, NHNSA
- Education sessions being planned for all NSHA and providers
- NSHA Access and flow structure being developed
- NSHA Program Area newsletters
- Home First Communications Strategy & products

• Collaboration

- Information Transfer Project
- ED Offload Project Provincial Steering Committee
- NH refusals working group

• Information

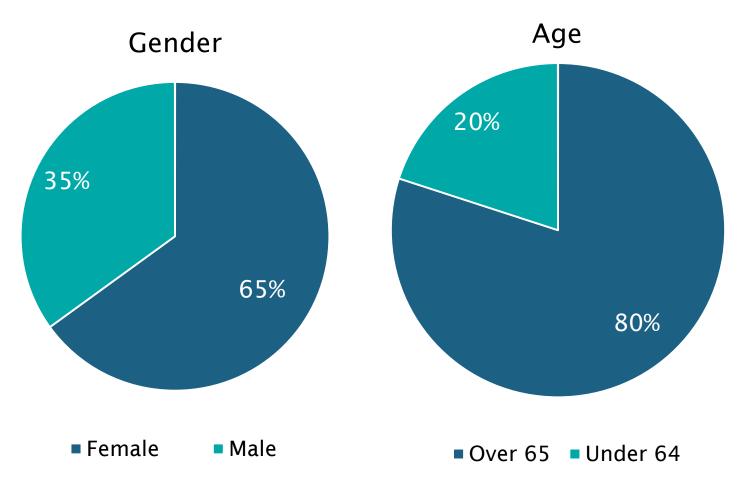
- CC information quarterly bulletins
- Home Support agency meetings and annual reports



Thank you



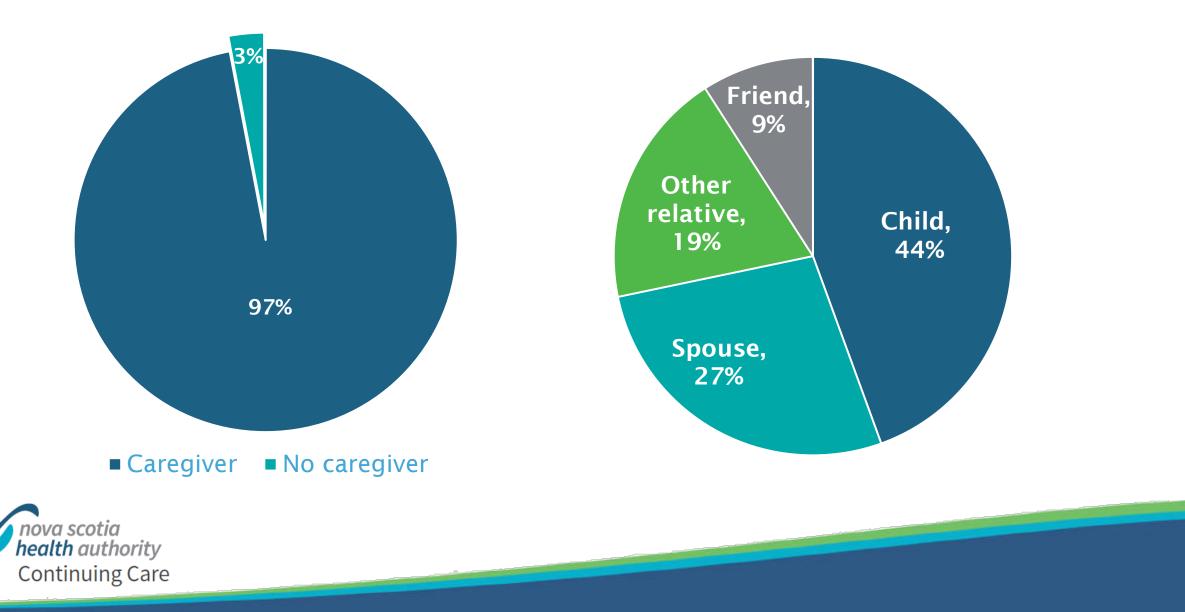
Home Care



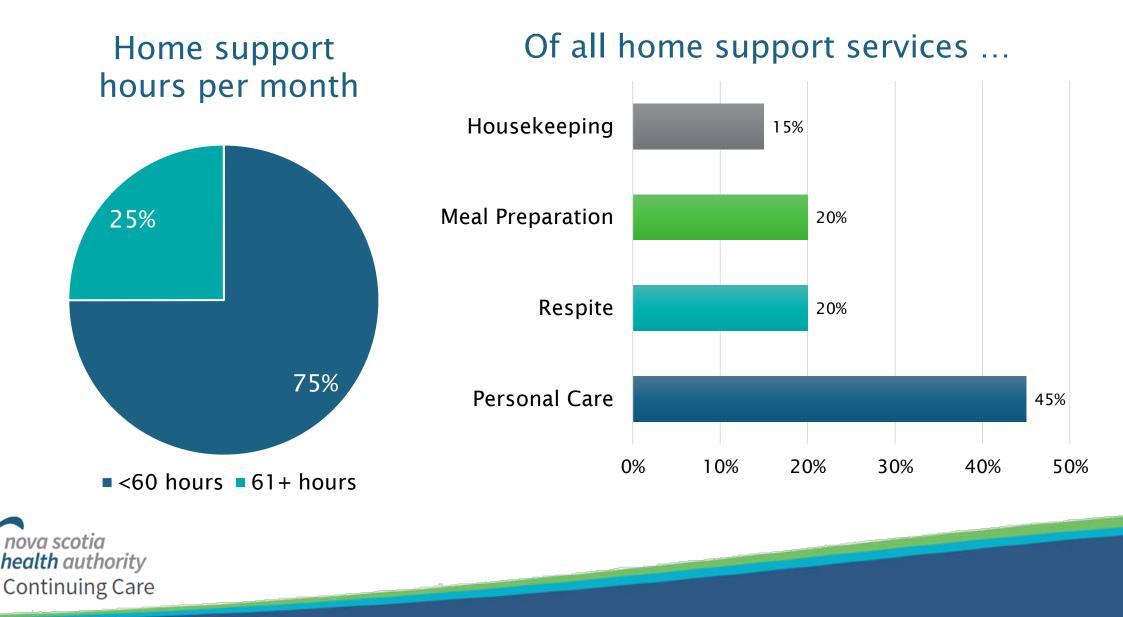
- On any given day 15,000
 Nova Scotians receive home care through NSHA
- On any given day 100 children (<19 years) receive home care
- The average length of stay in home care is **3.7 years**
- The average age of admission to home care is 77 years



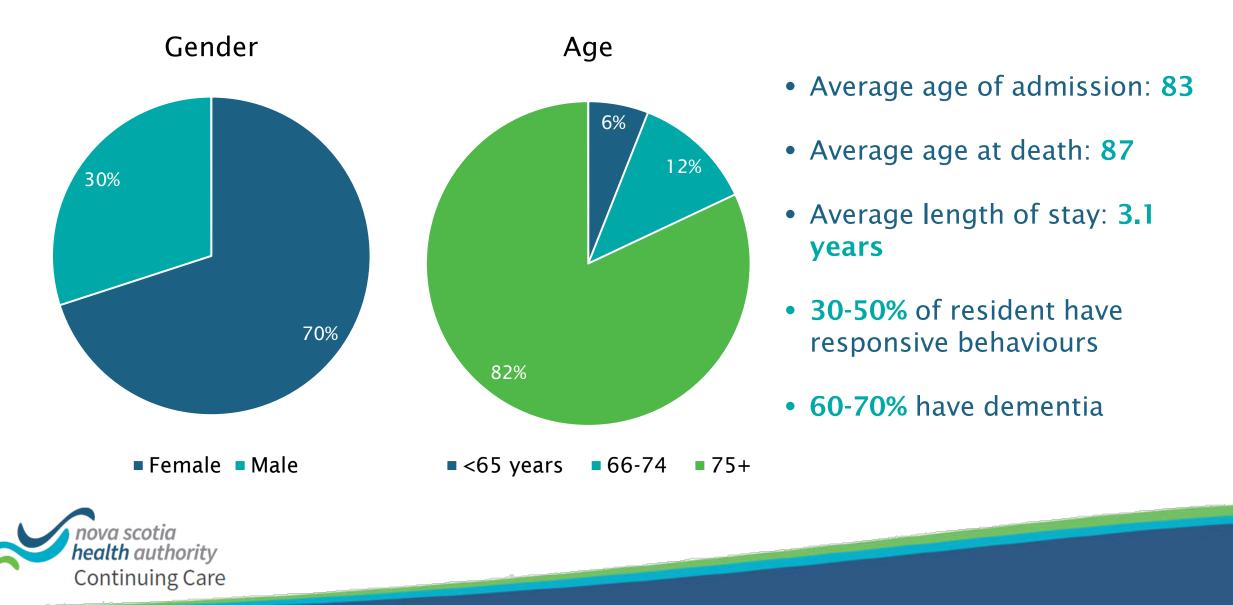
Home Care

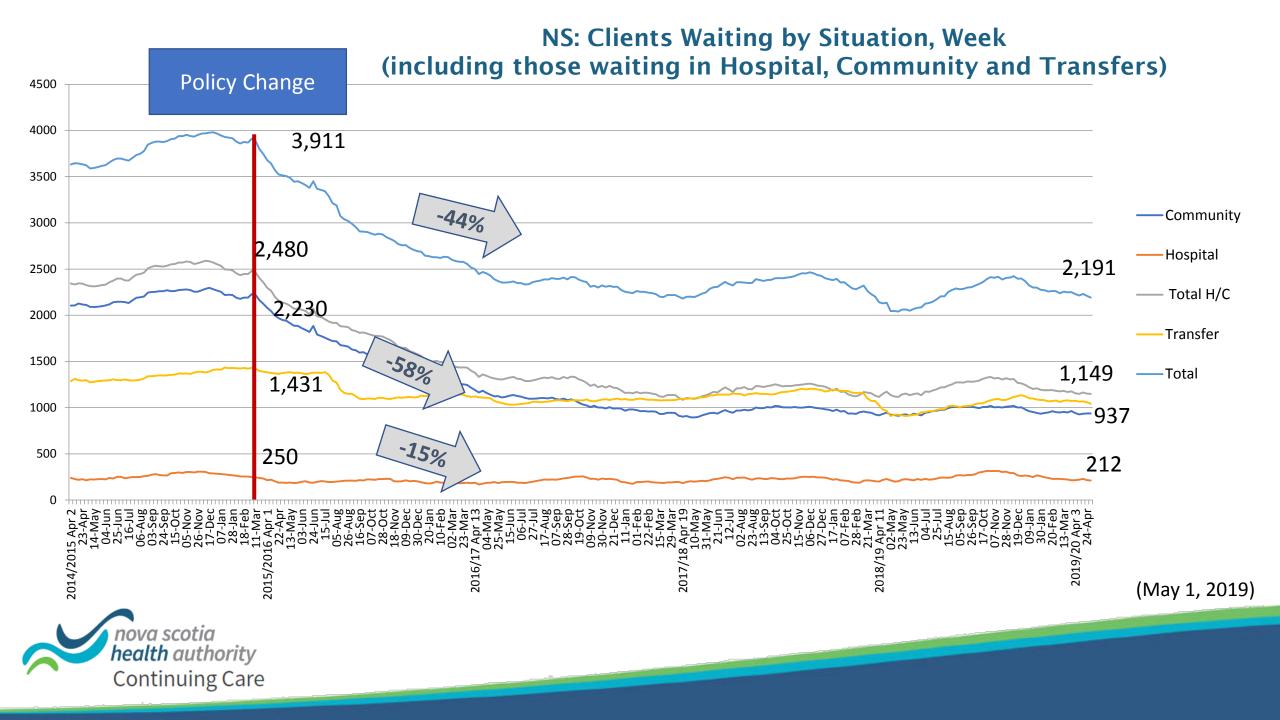


Home Care

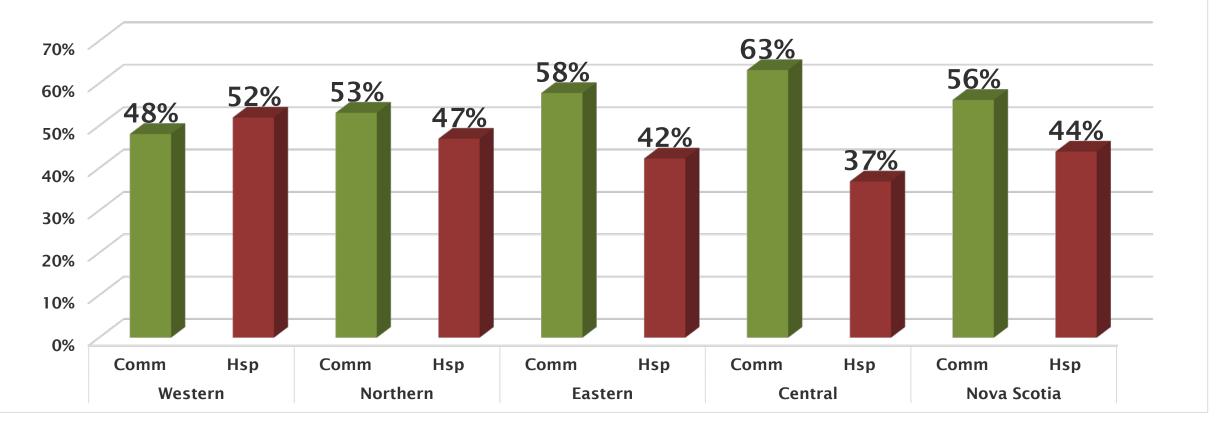


Long Term Care



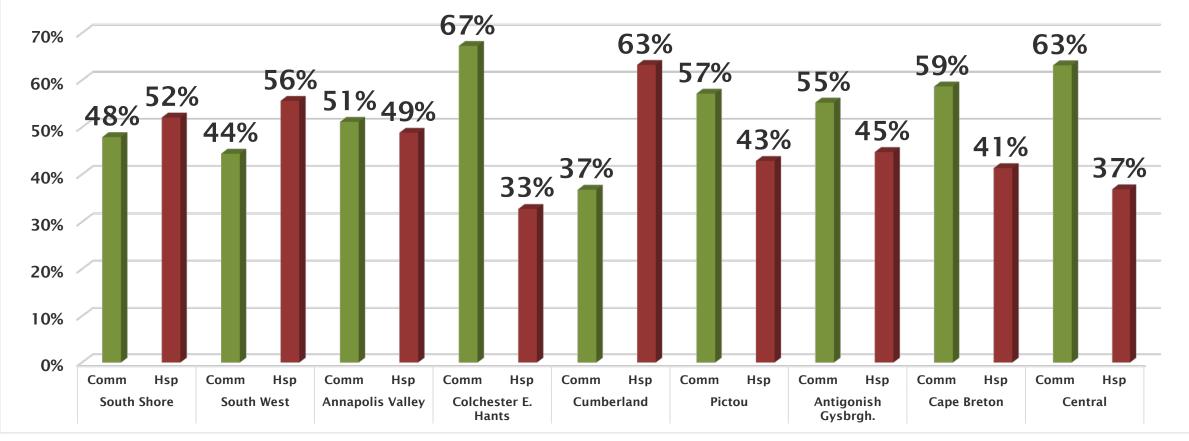


% Initial Placements By Situation 2018-19





% Initial Placements By Situation and Area 2018-19





	LTC Waitliste	d Clients by Z	one and Situation	- April 25, 2018	
	Clients w	aiting in		Tatala	
	Community	Hospital	Subtotal H/C	Transfer	Totals
Western	176	62	238	234	472
Northern	124	34	158	114	272
Eastern	282	54	336	233	569
Central	364	77	441	382	823
Totals	946	227	1173	963	2136
	LTC Waitliste Clients w		one and Situation	- April 24, 2019	
	Community	Hospital	Subtotal H/C	Transfer	Totals
Western	168	56	224	223	447
Northern	124	24	148	149	297
Eastern	273	56	329	204	533
Eastern Central	273 373	56 79	329 452	204 482	533 934



of People Waiting for Home Support Services



of Hours on the Home Support Waitlist

14,000

