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# **Capital Health Business Plan**

#### Thursday, May 10, 2012



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## Agenda

- Today's Announcement
- Overview of Capital Health Business Plan
- Mitigation
- Questions ?



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### **Provincial Announcement**

- Approval of District and IWK Business Plans
- Implementation
- Financial Impact



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### **Business Planning Objective**

Capital Health's Multi-year Business Plan will be directed by *Our Promise* and its five strategic streams to create a world-leading haven for people-centred health, healing and learning.



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## By the Numbers

Non Portable Clinical Efficiencies (1.6%) Non-Clinical Efficiencies (4.6%) \$779k \$7.6 million <u>\$6.7 million</u>

#### Mitigation

\$15.1 million



# **Business Planning**

**Extensive discussions** 

#### System-wide options submitted

- Efficiencies in our Operating Rooms
- Efficiencies in our outpatient services
- Innovation Projects Bed Utilization and Staff Scheduling
- Efficiencies in our laboratories
- Outsourcing of non-core services

**Merged Services** 

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## **Impact on Patient Care**

- To meet our commitments of quality health care and fiscal responsibility.
- "To sustain the high quality of care that we have now and make improvements on it, taking control of our destiny and improving the services we know are important and stepping back from those that are outside our scope."

Dr. Drew Bethune, Co-lead Business Planning Team

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### **Implementation – Outpatient Services**

- Growing demand
- Streamlining and efficiencies
- Space and Supply Chain

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# **Implementation – OR Efficiencies**

- MORE
  - Maximizing Operating Room Efficiencies
- Process Changes
- Maintain Volumes

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# Implementation – Lab Efficiencies

- Service adjustments
- Workflow Improvements
- Technology

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### **Implementation – Non-Core Services**

- Not direct patient care
- AV and Printing
  - reduced demand
  - required technology investment

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## **Implementation – FTE Reductions**

- Approximately 90 FTEs
- Retirements and reassignments
- Layoffs

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## **Questions?**